



Spencer Fane Team Examines AI's Impact on M&A in The Missouri Banker

Spencer Fane attorneys [Shelli Clarkston](#), [Mike Patterson](#), and [Shawn Tuma](#), Chief Information Officer **Allen Darrah**, and [Paul Schaus](#), the Managing Partner and Founder of CCG Catalyst, authored the article [AI-Powered M&A: What Bankers Need to Know Now](#), recently published by *The Missouri Banker*.

In the article, originally a firm [blog post](#), the team analyzes how AI is reshaping mergers and acquisitions in banking by accelerating decision-making across target identification, risk assessment, and post-merger integration. They highlight that while AI can improve efficiency and uncover valuable insights, it can also amplify risks if used without strong data quality and human supervision. The group underscores that AI should be treated as a powerful but fallible tool, with accountability and final decision-making remaining with human leaders.

"Artificial intelligence has been compared to a brilliant but overconfident junior professional: fast, persuasive, and wrong just often enough to cause serious problems if people stop thinking critically. That description fits its current role in mergers and acquisitions, particularly in banking and financial services," the team wrote.

The team is deeply engaged in helping financial institutions and businesses navigate the complex intersection of strategy, technology, and regulatory compliance. They bring combined expertise in mergers and acquisitions, corporate governance, cybersecurity, AI integration, and digital transformation with a shared focus on enabling informed, disciplined, and technology-savvy business decisions.

Read their full article [here](#).